

FY 2009 - FY 2013 Adopted Capital Improvements Program

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City of Rockville, Maryland

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July 1, 2008

Honorable Mayor and Members of the City Council
City of Rockville, Maryland

It is our privilege to submit to you the adopted FY 2009 - FY 2013 Capital Improvements Program (CIP) for the City of Rockville. The adopted FY 2009 CIP budget includes new funding of \$20.5 million to address the priorities of the Mayor and Council. This new funding combined with prior year unspent funding will support a total of 84 CIP projects in FY 2009.

FY 2009 is the first year that we have employed a new and more systematically rigorous process for setting CIP project priorities. This improved prioritization process is discussed on page six and a sample CIP prioritization sheet is included in the Appendix.

Continuous investment in the City's capital plan is critical to maintaining a high quality of life for the community. Among the areas targeted for major improvement projects in FY 2009 that will benefit the community's health and safety are the following: Water Main Rehabilitation, Pedestrian Safety, Pedestrian Bikeway System Improvements, Asphalt Pavement Maintenance, and Swim Center Improvements.

On behalf of our dedicated City staff, we look forward to accomplishing these projects for the benefit of our community.

Respectfully,

A handwritten signature in black ink, appearing to read "Scott Ullery". The signature is fluid and cursive, with the first name "Scott" and last name "Ullery" clearly distinguishable.

Scott Ullery
City Manager

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Capital Improvements Program Overview

The City of Rockville's FY 2009 Budget is presented in two books: the Operating Budget and the Capital Improvements Program (CIP).

The CIP maps the City's capital investment plan over a five-year period. The CIP is both a fiscal and planning device that allows the City to inventory and monitor all capital project costs, funding sources, departmental responsibilities, and project schedules. Each year the CIP is reviewed within the context of ongoing City, County, State, and Federal planning programs and policies, as well as the City's Master Plan. Capital investments involve major City projects that normally have long useful lives. CIP projects are usually defined by one or more of the following six categories:

1. The acquisition of land for a public purpose.
2. The construction of a significant facility, i.e., a building or a road, or the addition to or extension of an existing facility.
3. Nonrecurring rehabilitation or major repair to all or part of a facility, such as infrequent repairs that are not considered to be recurring maintenance, provided the total cost per fiscal year is more than \$100,000.
4. Any specific planning, engineering study, or design work related to an individual project falling within the above three categories.
5. Any long-term project funded through a grant where the establishment of a CIP project is a condition of the grant, regardless of the amount of funding per fiscal year.
6. A significant one-time investment in tangible goods of any nature, the benefit of which will accrue over a multi-year period such as a new phone system or vehicle acquisitions over \$100,000.

The new year of the CIP, along with any unspent prior appropriations, comprise the capital budget for each project beginning July 1 of each fiscal year. The remaining four years of the CIP serve as a financial plan for capital investments. The five-year financial plan is reviewed and updated each year, and the Mayor and Council adopt both the capital budget and the five-year financial plan. Public hearings were held on March 31, and April 14, 2008, and Mayor and Council worksessions were held on April 28, and May 5, 2008, to discuss the proposed CIP and operating budgets.

The CIP book presents comprehensive and in depth descriptions of major project needs through FY 2013, and actual projects to be undertaken in FY 2009. This introductory section contains the following overview information:

1. CIP Prioritization Process
2. Funding Sources Used to Finance the CIP
3. Relationship Between the Operating Budget and CIP, Including Debt Service and Operating Expenses
4. Summary of Unfunded CIP Projects by Program Area
5. Capital Projects Fund and Debt Service Fund Cash Flows
6. Compatibility of the CIP with the City's Financial Policies, Including Key Financial Ratios Relating to Debt
7. Neighborhood Association CIP Requests for FY 2009
8. CIP Changes from Proposed to Adopted
9. FY 2009 - FY 2013 Funding Schedule by Source
10. FY 2009 - FY 2013 Funding Schedule by Program Area
11. FY 2009 CIP Appropriations Summary
12. Understanding the CIP Project Sheet
13. Mayor and Council Vision and Priorities

The remaining sections of the CIP contain detailed individual project descriptions organized by the following five program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, and General Government. The following information is presented in each program area section:

1. Description of the type of projects that fall within the program area
2. Long-term goals for the program area
3. Current year objectives, and the relationship to the Mayor and Council policy agenda
4. Listing of new projects in the program area for FY 2009
5. Listing of projects that were closed in FY 2008
6. Appropriation and funding source summary tables and graphs
7. Individual project sheets

Each project sheet contains detailed information regarding: appropriation and funding sources, operating cost impacts, future unfunded amounts, description, status, coordination, bond proceeds, carry over funding, staff contact and whether the project is ongoing routine maintenance. A map or photograph is included on each project sheet, if available. Within each program area, the project sheets are presented in alphabetical order.

CIP Prioritization Process

For FY 2009, the City initiated a new process to prioritize CIP projects supported by the Capital Projects Fund based on the needs of the Rockville community and the vision and priorities of the Mayor and Council.

A committee of nine members was organized based on nominations from department directors. All project managers were chosen from departments with active FY 2009 CIP projects. The final committee was composed of four Recreation and Parks' project managers, four Public Works' project managers and one member from the Office of the City Manager. Two staff members from the Finance department served as facilitators.

To begin the prioritization process, the committee established the prioritization criteria (please see Appendix for a sample prioritization sheet), the weighting of each criteria relative to the total score, and the CIP projects to be included in the process. The committee agreed upon eighteen criteria. These criteria included the visions and priorities of the Mayor and Council and the impacts that the capital projects have on the City's: 1) facilities and infrastructure, 2) environment and safety, and 3) budget and legal provisions. The maximum score totaled 100, of which 30 points were awarded to the Mayor and Council vision and priorities. The other 70 points were equally divided amongst criteria in facilities/infrastructure, environmental/safety and budgetary/legal.

After the scoring process was finalized, each committee member evaluated the CIP projects based on the eighteen criteria using the project summaries in the FY 2008 Adopted CIP budget book. After the results were compiled, the committee used the average of the raw scores to determine the overall project prioritization. Next, the committee finalized their recommendations and presented them for the City Manager's review. The City Manager then used the committee's prioritization findings to assist in determining the recommended funding levels for the projects in the Adopted FY 2009 – FY 2013 CIP budget.

Funding Sources Used to Finance the CIP

There are several funding sources used to finance the CIP. The following is a list of the funding sources in this five-year plan. In parentheses following the proper name of the funding source is the abbreviation used on the summaries and project sheets.

1. Capital Projects Fund (Capital Projects) - This is the primary source of funding for general capital improvements. Funds are generated from bond financing and contributions to the CIP from the General Fund.
2. Developer Contributions and Other Funding (Developer/Other) - Payments that developers make to the City in support of public improvements, such as stormwater drains or traffic control devices, that increase the value of a private development. In addition, this category is used for contributions that are not specifically listed elsewhere.
3. Federal Grant (Federal Grant) - Various grants from the federal government for specific projects.
4. Federal TEA-21 Grant (Federal TEA-21) - TEA-21 (Transportation Equity Act for the 21st Century) provides federal funding for transportation projects, including pedestrian walkways, bicycle facilities and greenways.
5. Maryland Consolidated Capital Bond Loan (State Bond Bill) - A grant from the State of Maryland to fund various capital programs administered by State agencies and other projects for local governments or private institutions.
6. Montgomery County (Montgomery County) - Contributions from Montgomery County for capital improvement projects.
7. Montgomery County Library (Montgomery Library) - Contributions from Montgomery County Library for capital improvement projects relating to Town Center.
8. Maryland Department of the Environment Grant (MDE Grant) - Grants from the Maryland Department of the Environment to fund environmental projects, primarily in the Stormwater Management Fund.
9. Maryland State Loan (MD State Loan) - A loan from the State of Maryland to fund specific water treatment plant capital expenditures, stream restoration and stormwater development projects.
10. Maryland State Program Open Space (MD POS) - Contributions from the State of Maryland for the development and acquisition of recreation facilities and parkland. The funding, disbursed by Montgomery County, represents a portion of the proceeds from the real estate transfer tax collected by the State for all property sold in Maryland. The amounts reserved for the counties in Maryland are based on resident population.
11. Parking Fund (Parking) - Capital expenses funded through the Parking Fund. The source of funding is accumulated retained earnings or bond financing.
12. RedGate Golf Course Fund (Golf) - Capital expenses funded by the RedGate Golf Course Fund for expansion and improvements to the City's golf course. The source of funding is accumulated retained earnings or bond financing.
13. Refuse Fund (Refuse) - Capital expenses funded by the Refuse Fund. The source of funding is accumulated retained earnings or bond financing.
14. Rockville Seniors, Inc. (Rockville Seniors, Inc.) - Contributions made by Rockville Seniors, Inc. for improvements and renovations to the Senior Center.
15. Sewer Fund (Sewer) - Capital expenses funded by the Sewer Fund for major sewer system expansions or improvements. The source of funding is accumulated retained earnings or bond financing.
16. Special Assessment (Special Assessment) - Payments from residents and developers who benefit from public improvements, such as driveway aprons or developer contributions for the connection of sewer and water. Special Assessments occur in the Capital Projects, Water, and Sewer funds.
17. Speed Camera Fund - Capital expenses funded by the Speed Camera Fund. The source of funding is revenue generated from the City's speed camera units. This funding is restricted and can only be used to further the City's pedestrian safety initiatives.
18. State of Maryland Grant (State Grant) - Grants received from the State of Maryland for capital improvement projects.
19. Stormwater Management Fund (Stormwater Mgmt) - Capital expenses funded by the Stormwater Management Fund. The source of funding is developer contributions for stormwater management facilities or accumulated retained earnings.
20. Telecommunications Fees (Telecom Fees) - This is a transfer of a portion of the revenue received in the General Fund from Telecommunications Fees. This funds the long-term, costly purchases of telecommunications equipment.
21. Water Facility Fund (Water Fund) - Capital expenses funded by the Water Facility Fund for major water system expansions or improvements. The source of funding is accumulated retained earnings or bond financing.

Relationship Between the Operating Budget and CIP, Including Debt Service and Operating Expenses

Whenever the City commits to a CIP plan, there is an associated long-range commitment of operating funds. In general, these additional expenses are to service the debt incurred and to operate and maintain facilities.

Debt financing is often used for major projects. If, for example, 20-year bonds are issued to finance capital needs, then the operating funds will need to budget debt service payments for the next two decades. At current prevailing interest rates, a \$1,000,000 borrowing commitment results in an increased average annual debt service burden of approximately \$85,000. For this reason, it is important to evaluate capital commitments in the context of their long-range operating impact.

The five-year CIP is designed to ensure that the City can maintain its annual net tax-supported debt service costs at a level that is less than 15 percent of the combined budgets (net of interfund transfers) for the General, Special Revenue, and Debt Service Funds. For enterprise funds, supporting debt rate projections are generally calculated for the five-year period so that the impact of the CIP on utility customers' bills can be evaluated. To fulfill critical capital demands while simultaneously minimizing debt issuances, the City pursues a policy of earmarking the excess General Fund fund balance for the purpose of providing pay-as-you-go funding for the CIP.

Most capital projects affect future operating budgets either positively or negatively due to an increase or decrease in maintenance costs or by providing capacity to offer new programs. Such impacts vary from project to project and, as such, are evaluated individually during the process of assessing project feasibility. Figures are listed on each project sheet, where applicable, to demonstrate the operating cost impact that the City is committing to by approving a particular project. The following chart lists the total amounts, by fund and fiscal year, added to the City's operating budget as projects are completed.

Summary of Operating Cost Impacts by Program Area

Recreation and Parks	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
General Fund	489,249	133,756	113,035	200,243	-
Transportation	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
General Fund	9,200	14,000	17,000	15,000	15,000
Stormwater Management	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
General Fund	-	-	-	29,274	12,915
Stormwater Management Fund	3,000	3,500	-	3,500	2,000
Utilities	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Water Fund	-	-	10,400	25,000	-
Sewer Fund	-	7,900	5,000	-	-
General Government	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
General Fund	32,120	221,760	121,120	15,120	-
Parking Fund	7,497	-	-	-	-
Refuse Fund	46,825	15,897	9,893	10,190	-
Sewer Fund	7,700	-	-	-	-
Speed Camera Fund	6,075	-	-	-	-
Water Fund	7,500	-	-	-	-
FUND TOTALS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
General Fund	530,569	369,516	251,155	259,637	27,915
Water Fund	7,500	-	10,400	25,000	-
Parking Fund	7,497	-	-	-	-
Sewer Fund	7,700	7,900	5,000	-	-
Refuse Fund	46,825	15,897	9,893	10,190	-
Speed Camera Fund	6,075	-	-	-	-
Stormwater Management Fund	3,000	3,500	-	3,500	2,000
TOTAL	609,166	396,813	276,448	298,327	29,915

Summary of Unfunded Projects by Program Area

The list below summarizes the City's capital improvement projects that are partially or fully unfunded for FY 2009 and future years. Every year the City evaluates the funding requests of projects in regards to the priorities of the residents of Rockville and the financial resources of the City, and as a result of this evaluation some projects may be partially unfunded or fully unfunded. The City is working on a plan to prioritize and meet the needs of these projects. Funding for these projects will be considered by the Mayor and Council as revenues are received and new priorities are established.

Recreation and Parks	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs
King Farm "Farmstead" Park	-	-	-	-	1,500,000	15,000,000
Mattie J.T. Stepanek Park	-	100,000	-	-	-	-
Park Land and Open Space Acq. ¹	2,000,000	1,000,000	1,200,000	-	-	-
Senior Center Improvements	-	1,500,000	-	-	-	-
Total	2,000,000	2,600,000	1,200,000	-	1,500,000	15,000,000

Transportation	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs
Asphalt Pavement Maintenance	308,888	500,000	500,000	500,000	500,000	-
Concrete Repair Program	411,305	-	-	-	-	-
Maryland/Dawson Extended ¹	-	-	-	-	-	11,200,000
Pedestrian Safety	-	-	-	-	-	5,700,000
Southlawn Lane ¹	-	-	-	-	-	2,600,000
West End Sidewalks	-	-	-	-	-	520,000
Total	720,193	500,000	500,000	500,000	500,000	20,020,000

General Government	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs
Police Station	-	1,500,000	-	-	-	-
Stonestreet Improvements	-	300,000	300,000	300,000	-	-
Total	-	1,800,000	300,000	300,000	-	-

PROGRAM AREA TOTALS	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs
Recreation and Parks	2,000,000	2,600,000	1,200,000	-	1,500,000	15,000,000
Transportation	720,193	500,000	500,000	500,000	500,000	20,020,000
General Government	-	1,800,000	300,000	300,000	-	-
TOTAL	2,720,193	4,900,000	2,000,000	800,000	2,000,000	35,020,000

1. These projects are fully unfunded.

Capital Projects Fund and Debt Service Fund Cash Flows**CAPITAL PROJECTS FUND CASH FLOW**

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Cash Flows From Capital and Related Financing Activities:					
Transfer from General Fund	4,453,695	4,500,000	4,500,000	4,500,000	4,500,000
Outside Funding Sources					
Rec. and Parks Projects	207,382	1,250,375	503,858	-	-
Transportation Projects	253,688	235,000	35,000	35,000	35,000
Utilities Projects	-	-	-	-	-
SWM Projects	-	-	-	-	-
General Government Projects	2,374,277	54,277	54,277	54,277	-
Total Outside Funding Sources	2,835,347	1,539,652	593,135	89,277	35,000
Proceeds from Sale of Bonds	-	12,000,000	-	10,000,000	-
Expenditures for Projects					
Rec. and Parks Projects	(6,592,899)	(5,206,841)	(3,552,423)	(5,223,841)	(2,971,120)
Transportation Projects	(7,572,667)	(4,730,309)	(4,614,350)	(5,101,233)	(5,254,360)
SWM Projects	(15,000)	-	(100,000)	(15,000)	-
General Government Projects	(1,144,097)	(12,090,824)	(2,512,467)	(1,154,552)	(703,047)
Total Expenditures for Projects	(15,324,663)	(22,027,974)	(10,779,240)	(11,494,626)	(8,928,527)
Net Cash Used by Financing Activities	(8,035,621)	(3,988,322)	(5,686,105)	3,094,651	(4,393,527)
Cash Flows From Investing Activities	572,000	356,000	176,000	128,000	108,000
Net Increase (Decrease) in Cash and Cash Equivalents	(7,463,621)	(3,632,322)	(5,510,105)	3,222,651	(4,285,527)
Cash Beginning	18,104,764	10,641,143	7,008,821	1,498,716	4,721,367
Cash Ending	10,641,143	7,008,821	1,498,716	4,721,367	435,840

DEBT SERVICE FUND CASH FLOW

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Cash Flows From Operating Activities:	360,000	330,000	330,000	330,000	330,000
Cash Flows From Non-Operating Activities:					
Cash from General Fund - Old Debt	4,483,929	4,148,008	3,589,584	3,675,040	3,527,362
Cash from General Fund - New Debt	-	-	1,140,000	1,113,000	2,036,000
Net Cash Provided by the General Fund	4,483,929	4,148,008	4,729,584	4,788,040	5,563,362
Cash Flows From Capital and Related Financing Activities:					
Interest and Principal Payments - Old Debt	(5,164,929)	(5,033,008)	(4,458,584)	(4,328,040)	(3,982,362)
Interest and Principal Payments - New Debt	-	-	(1,140,000)	(1,113,000)	(2,036,000)
Net Cash Used by Financing Activities	(5,164,929)	(5,033,008)	(5,598,584)	(5,441,040)	(6,018,362)
Cash Flows From Investing Activities	171,000	155,000	139,000	126,000	125,000
Net Increase (Decrease) in Cash and Cash Equivalents	(150,000)	(400,000)	(400,000)	(197,000)	-
Cash Beginning	4,484,231	4,334,231	3,934,231	3,534,231	3,337,231
Cash Ending	4,334,231	3,934,231	3,534,231	3,337,231	3,337,231

Compatibility of the CIP with City Financial Policies, Including Financial Ratios Related to Debt

The City's policies for capital financing and debt management, which are found in the Policies and Goals section of the operating budget document, establish quantitative parameters designed to ensure that debt burdens remain within manageable levels. Each year the CIP is crafted with a view toward ensuring that these quantitative targets are maintained. The ratios below include the debt issued for the Town Center Parking Garages. With the inclusion of the parking garage debt, some ratios exceed the City's quantitative targets. Discussions with the bond rating agencies indicate that this higher interim level is reasonable given the City's overall financial profile.

DEBT PROJECTIONS

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Beginning Net Tax-Supp. Debt	78,442,114	74,299,133	82,125,102	77,782,804	83,440,684
Amount of New Debt	-	12,000,000	-	10,000,000	-
Total Amount to be Retired	(4,142,981)	(4,174,031)	(4,342,298)	(4,342,120)	(4,627,536)
Ending Net Tax-Supp. Debt	74,299,133	82,125,102	77,782,804	83,440,684	78,813,148
Net Bonded Debt at Year-End	69,964,902	78,190,871	74,248,573	80,103,453	75,475,917
Assessed Valuation	11,918,730,675	12,501,379,692	13,112,972,722	13,754,952,254	14,428,832,786
Population of City (CPDS est.)	64,860	67,466	67,896	70,460	70,984
Per Capita Income	42,220	43,909	45,665	47,492	49,391

DEBT RATIOS

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Debt per Capita (\$700 target)	\$1,079	\$1,159	\$1,094	\$1,137	\$1,063
Debt per Capita as % of per Capita Income (2.5% target)	2.6%	2.6%	2.4%	2.4%	2.2%
Debt per Assessed Valuation (0.80% target)	0.59%	0.63%	0.57%	0.58%	0.52%
Debt Service as % of Operating Budget (15.0% target)	11.2%	10.5%	10.8%	10.0%	10.3%

Neighborhood Association CIP Requests for FY 2009

In October 2007, letters were mailed to all Rockville neighborhood and homeowners' associations encouraging them to submit ideas for consideration as part of the FY 2009 – FY 2013 Capital Improvements Program development process. Several requests were received and are listed below.

Burgundy Knolls Neighborhood Alliance

Requested Project(s): Repair sidewalks, curb/gutters, and streets in the Burgundy Knolls neighborhood as appropriate.

Action Taken: All neighborhood streets were evaluated and are included in the FY 2009 CIP for repair beginning summer 2008 and ending summer 2009 (see Asphalt Pavement Maintenance 420-850-8H11 and Concrete Repair 420-850-7F11 in the Transportation Program Area).

East Rockville Civic Association (ERCA)

Requested Project(s): ERCA requested the installation of: 1) motion-activated footlights in Maryvale Park, 2) information kiosks in Croydon, Maryvale, and Mary Trumbo parks, 3) vintage lamp posts along Baltimore Road to S. Stonestreet, and 4) crosswalk pavers across Grandin Avenue to Baltimore Road. ERCA also requested that the Pumphouse Facility Improvements project be accelerated.

Action Taken: In response to the requests listed above: 1) \$56,000 is budgeted for the design and construction of pathway lighting in Maryvale Park in FY 2009 (see Maryvale Park Improvements 420-900-8C61 in the Recreation and Parks Program Area), 2) staff does not recommend the installation of information kiosks at City parks because of potential vandalism problems, 3) funding is included in FY 2009 for streetlight improvements in East Rockville (see Street Lighting Improvement 420-850-5A91 in the Transportation Program Area), and 4) staff will evaluate the installation of crosswalk pavers across Grandin Avenue in FY 2009. In addition, the Pumphouse project has been accelerated and is scheduled for design in FY 2009 and construction starting in FY 2010 (see Pumphouse Facility Improvements 420-900-3C61 in the Recreation and Parks Program Area).

North Farm Citizen Association

Requested Project(s): Installation of a seating area that faces Farm Pond Lane in North Farm Park.

Action Taken: Additional benches will be installed in North Farm Park during the replacement of the playground equipment in FY 2009 (see Playground Equipment Replacement 420-900-4G61 in the Recreation and Parks Program Area). Staff will work with the Association to determine the location(s) of the new benches.

Twinbrook Citizens Association (TCA)

Requested Project(s): TCA requested: 1) the removal and replacement of dead trees in the Twinbrook neighborhood, 2) enhancement of bike path entrance north of the Getty Station on Veirs Mill, 3) the installation of native plants in Tweed Park, and 4) improvements to the street and landscaping along Veirs Mill Road between First Street and Twinbrook Parkway.

Action Taken: In response to the requests listed above: 1) the Twinbrook area is part of the City's 15-year tree pruning cycle that is funded by the operating budget. Dead trees that pose any danger are immediately removed, 2) landscaping of the bike path entrance on Veirs Mill will be funded with operating funds in FY 2008, 3) the installation of native plants in Tweed Park will be funded with operating funds in FY 2008, and 4) staff is working with the State Highway Administration regarding improvements to the trees, road, and curbs along Veirs Mill Road (Note: there is money allocated in the City's FY 2008 and FY 2009 operating budgets to improve the flower beds along Veirs Mill Rd).

Woodley Gardens Civic Association

Requested Project(s): Assess the feasibility of constructing a second entrance to the Rockville Senior Center from West Gude Drive.

Action Taken: Prior funding will be used to conduct a feasibility study in FY 2009 to evaluate the possibility of adding a second entrance to the Rockville Senior Center from West Gude Drive (see Senior Center Improvements 420-900-1D67 in the Recreation and Parks Program Area).

Woodley Gardens West Civic Association

Requested Project(s): Finish the sidewalk along Manakee Street and add a sidewalk along Welsh Drive.

Action Taken: Funding for the installation of sidewalks along Manakee Street and Welsh Drive is included in the FY 2009 CIP (see Pedestrian Safety 380/420-850-4B71 in the Transportation Program Area). Staff will begin the public outreach process at the beginning of FY 2009.

FY 2009 - 2013 CIP Changes from Proposed to Adopted

The following tables show the changes to the Proposed FY 2009 - FY 2013 CIP budget that was presented to the Mayor and Council in March 2008. The changes are included in the Adopted FY 2009 - FY 2013 CIP, passed by the Mayor and Council on May 19, 2008.

CAPITAL PROJECTS FUND

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	
Art in Public Architecture (9B61)	-	130	776	-	-	-	906
Concrete Repair Program (7F11)	-	(46,305)	-	-	-	-	(46,305)
Mattie J.T. Stepanek Park (3A61)	-	(77,618)	77,618	-	-	-	-
Ped/Bike Bridge Over I-270 (3E60)*	5,381,182	-	-	-	-	-	5,381,182
Pedestrian Bikeway System Imprv. (9A67)	85,000	-	-	-	-	-	85,000
Swim Center Improvements (2H61)	-	(52,000)	-	-	-	-	(52,000)
Total	5,466,182	(175,793)	78,394	-	-	-	5,367,877

* This project did not appear in the Proposed CIP, but was included in the Adopted CIP because of final payments and pending grant reimbursements.

WATER FUND

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	
Meter Replacement - Residential (8C34)	1,900,000	(1,900,000)	-	-	-	-	-
Water Main Rehabilitation (5C34)	-	(1,602,000)	(2,241,000)	(2,807,000)	(1,815,000)	(1,093,000)	(9,558,000)
Total	1,900,000	(3,502,000)	(2,241,000)	(2,807,000)	(1,815,000)	(1,093,000)	(9,558,000)

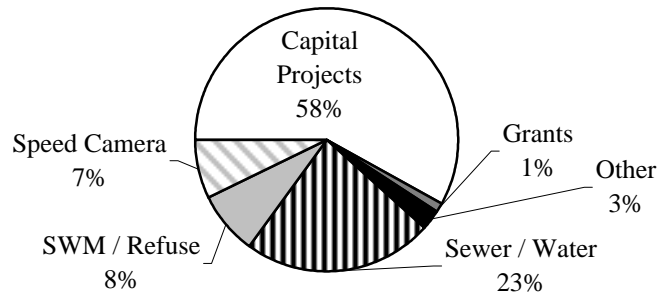
STORMWATER MANAGEMENT FUND

	Prior Funding	New Funding	Future Funding Schedule				Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	
Maryvale - SWM	(3,500)	-	-	-	-	-	(3,500)
Total	(3,500)	-	-	-	-	-	(3,500)

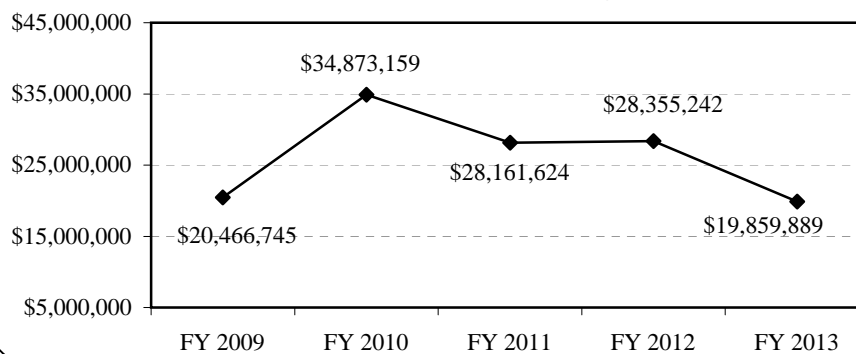
FY 2009 - FY 2013 CIP Funding Schedule by Source

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Capital Projects	44,319,248	11,906,605	16,459,228	9,992,065	11,622,885	9,115,795	2,365,000	105,780,826
Bond Proceeds (Capital)	37,429,257	-	-	-	-	-	-	37,429,257
Developer (Capital)	37,170,144	218,688	-	-	-	-	-	37,388,832
Federal Grant (Capital)	9,714,358	-	200,000	-	-	-	-	9,914,358
State Grant	6,731,051	-	700,375	-	-	-	-	7,431,426
State Loan	1,701,462	-	-	-	-	-	-	1,701,462
State Bond Bill	350,000	-	-	-	-	-	-	350,000
Special Assessment	70,000	35,000	35,000	35,000	35,000	35,000	on-going	245,000
Program Open Space	5,145,379	207,382	500,000	503,858	-	-	-	6,356,619
Montgomery County	18,260,556	-	-	-	-	-	-	18,260,556
Montgomery Library	2,380,147	-	-	-	-	-	-	2,380,147
Telecom Fees	623,466	54,277	54,277	54,277	54,277	54,277	30,000	924,851
Rockville Seniors, Inc.	229,000	-	50,000	-	-	-	-	279,000
Water Fund	2,744,335	962,550	2,558,349	10,080,552	10,294,566	4,608,666	58,202,000	89,451,018
Bond Proceeds (Water)	6,324,000	2,548,800	8,674,000	-	-	-	-	17,546,800
Federal Grant (Water)	15,775	-	-	-	-	-	-	15,775
Sewer Fund	9,158,581	1,272,680	3,662,112	3,216,500	3,038,000	2,103,038	11,625,000	34,075,911
Special Assess. (Sewer)	-	-	249,200	-	-	-	-	249,200
Bond Proceeds (Sewer)	15,291,000	-	-	-	-	-	-	15,291,000
Stormwater Mgmt Fund	3,347,212	360,000	717,733	3,160,000	2,212,566	2,860,000	1,404,000	14,061,511
Federal Grant (SWM)	118,960	-	-	-	-	-	-	118,960
State Grant (SWM)	605,330	-	-	-	-	-	-	605,330
Refuse Fund	-	480,700	184,850	328,500	380,000	288,113	-	1,662,163
Bond Proceeds (Refuse)	2,551,980	755,503	-	-	-	-	-	3,307,483
Parking Fund	341,218	12,000	12,485	-	22,948	-	-	388,651
Bond Proceeds (Parking)	34,657,000	-	-	-	-	-	-	34,657,000
Developer (Parking)	20,502,200	-	-	-	-	-	-	20,502,200
Golf Fund	279,500	200,120	20,550	25,872	-	-	-	526,042
Speed Camera Fund	-	1,452,440	795,000	765,000	695,000	795,000	-	4,502,440
Total	260,061,159	20,466,745	34,873,159	28,161,624	28,355,242	19,859,889	73,626,000	465,403,818

FY 2009 New Funding of \$20,466,745



FY 2009 - FY 2013 New Funding Schedule



FY 2009 - 2013 CIP Funding Schedule by Program Area

RECREATION AND PARKS PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Capital Projects	12,637,420	1,913,659	3,957,342	3,048,565	5,223,841	2,971,120	2,265,000	32,016,947
Bond Proceeds (Capital)	9,914,866	-	-	-	-	-	-	9,914,866
Developer	439,988	-	-	-	-	-	-	439,988
Federal Grant	3,880,910	-	-	-	-	-	-	3,880,910
State Grant	898,451	-	700,375	-	-	-	-	1,598,826
State Bond Bill	350,000	-	-	-	-	-	-	350,000
Program Open Space	5,145,379	207,382	500,000	503,858	-	-	-	6,356,619
Rockville Seniors, Inc	229,000	-	50,000	-	-	-	-	279,000
Golf Fund	279,500	93,000	-	-	-	-	-	372,500
Speed Camera Fund	-	1,010,000	-	-	-	-	-	1,010,000
Total	33,775,514	3,224,041	5,207,717	3,552,423	5,223,841	2,971,120	2,265,000	56,219,656

TRANSPORTATION PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Capital Projects	18,459,548	4,061,432	4,971,123	4,846,310	5,283,769	5,495,905	on-going	43,118,087
Bond Proceeds (Capital)	7,170,918	-	-	-	-	-	-	7,170,918
Developer	1,706,539	218,688	-	-	-	-	-	1,925,227
Federal Grant	3,345,000	-	200,000	-	-	-	-	3,545,000
State Grant	50,000	-	-	-	-	-	-	50,000
Special Assessment	70,000	35,000	35,000	35,000	35,000	35,000	on-going	245,000
Speed Camera Fund	-	420,000	795,000	765,000	695,000	795,000	-	3,470,000
Total	30,802,005	4,735,120	6,001,123	5,646,310	6,013,769	6,325,905	on-going	59,524,232

STORMWATER MANAGEMENT PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Capital Projects	767,280	15,000	-	100,000	15,000	-	100,000	997,280
Bond Proceeds (Capital)	462,000	-	-	-	-	-	-	462,000
Federal Grant (Capital)	48,600	-	-	-	-	-	-	48,600
State Grant	267,600	-	-	-	-	-	-	267,600
Water Fund	5,120	-	-	-	-	-	-	5,120
Federal Grant (Water)	15,775	-	-	-	-	-	-	15,775
Stormwater Mgmt Fund	2,847,212	360,000	655,000	3,160,000	2,192,000	2,860,000	1,404,000	13,478,212
Federal Grant (SWM)	118,960	-	-	-	-	-	-	118,960
State Grant (SWM)	605,330	-	-	-	-	-	-	605,330
Total	5,137,877	375,000	655,000	3,260,000	2,207,000	2,860,000	1,504,000	15,998,877

UTILITIES PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Water Fund	2,464,626	917,550	2,417,200	9,879,000	10,274,000	4,560,000	58,202,000	88,714,376
Bond Proceeds (Water)	6,078,000	2,548,800	8,674,000	-	-	-	-	17,300,800
Developer	315,000	-	-	-	-	-	-	315,000
State Loan	1,701,462	-	-	-	-	-	-	1,701,462
Sewer Fund	8,556,960	1,154,000	3,654,000	3,216,500	3,038,000	1,991,000	11,625,000	33,235,460
Bond Proceeds (Sewer)	15,291,000	-	-	-	-	-	-	15,291,000
Special Assess. (Sewer)	-	-	249,200	-	-	-	-	249,200
Total	34,407,048	4,620,350	14,994,400	13,095,500	13,312,000	6,551,000	69,827,000	156,807,298

GENERAL GOVERNMENT PROGRAM AREA

	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Capital Projects	12,455,000	5,916,514	7,530,763	1,997,190	1,100,275	648,770	-	29,648,512
Bond Proceeds (Capital)	19,881,473	-	-	-	-	-	-	19,881,473
Developer (Capital)	34,708,617	-	-	-	-	-	-	34,708,617
Federal Grant	2,439,848	-	-	-	-	-	-	2,439,848
State Grant	4,515,000	-	-	-	-	-	-	4,515,000
Montgomery County	18,260,556	-	-	-	-	-	-	18,260,556
Montgomery Library	2,380,147	-	-	-	-	-	-	2,380,147
Telecom Fees	623,466	54,277	54,277	54,277	54,277	54,277	30,000	924,851
Water Fund	274,589	45,000	141,149	201,552	20,566	48,666	-	731,522
Bond Proceeds (Water)	246,000	-	-	-	-	-	-	246,000
Sewer Fund	601,621	118,680	8,112	-	-	112,038	-	840,451
Stormwater Mgmt Fund	500,000	-	62,733	-	20,566	-	-	583,299
Refuse Fund	-	480,700	184,850	328,500	380,000	288,113	-	1,662,163
Bond Proceeds (Refuse)	2,551,980	755,503	-	-	-	-	-	3,307,483
Golf Fund	-	107,120	20,550	25,872	-	-	-	153,542
Parking Fund	341,218	12,000	12,485	-	22,948	-	-	388,651
Bond Proceeds (Parking)	34,657,000	-	-	-	-	-	-	34,657,000
Developer (Parking)	20,502,200	-	-	-	-	-	-	20,502,200
State Grant (Parking)	1,000,000	-	-	-	-	-	-	1,000,000
Speed Camera Fund	-	22,440	-	-	-	-	-	22,440
Total	155,938,715	7,512,234	8,014,919	2,607,391	1,598,632	1,151,864	30,000	176,853,755
GRAND TOTAL	260,061,159	20,466,745	34,873,159	28,161,624	28,355,242	19,859,889	73,626,000	465,403,818

FY 2009 CIP Appropriations Summary

The following tables show the total amount of FY 2009 appropriations for each fund. The total FY 2009 appropriation is composed of prior year funding which has not been spent as of March 31, 2008 and any new appropriations for FY 2009.

RECREATION AND PARKS PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	33,496,014	-	-	-	-	-	279,500	-	33,775,514
Less Expended as of 03/31/08	(21,361,553)	-	-	-	-	-	(117,641)	-	(21,479,194)
Prior Year Funds Carried Over	12,134,461	-	-	-	-	-	161,859	-	12,296,320
Add New Appropriations	2,121,041	-	-	-	-	-	93,000	1,010,000	3,224,041
Total	14,255,502	-	-	-	-	-	254,859	1,010,000	15,520,361

TRANSPORTATION PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	30,802,005	-	-	-	-	-	-	-	30,802,005
Less Expended as of 03/31/08	(22,316,254)	-	-	-	-	-	-	-	(22,316,254)
Prior Year Funds Carried Over	8,485,751	-	-	-	-	-	-	-	8,485,751
Add New Appropriations	4,315,120	-	-	-	-	-	-	420,000	4,735,120
Total	12,800,871	-	-	-	-	-	-	420,000	13,220,871

STORMWATER MANAGEMENT PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	1,545,480	20,895	-	3,571,502	-	-	-	-	5,137,877
Less Expended as of 03/31/08	(1,103,464)	(15,075)	-	(916,415)	-	-	-	-	(2,034,954)
Prior Year Funds Carried Over	442,016	5,820	-	2,655,087	-	-	-	-	3,102,923
Add New Appropriations	15,000	-	-	360,000	-	-	-	-	375,000
Total	457,016	5,820	-	3,015,087	-	-	-	-	3,477,923

UTILITIES PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	-	10,559,088	23,847,960	-	-	-	-	-	34,407,048
Less Expended as of 03/31/08	-	(5,262,435)	(17,010,946)	-	-	-	-	-	(22,273,381)
Prior Year Funds Carried Over	-	5,296,653	6,837,014	-	-	-	-	-	12,133,667
Add New Appropriations	-	3,466,350	1,154,000	-	-	-	-	-	4,620,350
Total	-	8,763,003	7,991,014	-	-	-	-	-	16,754,017

GENERAL GOVERNMENT PROGRAM AREA

	Capital Projects	Water	Sewer	SWM	Refuse	Parking	Golf	Speed Camera	Current Total
Prior Year Appropriations	95,264,107	520,589	601,621	500,000	2,551,980	56,500,418	-	-	155,938,715
Less Expended as of 03/31/08	(84,401,573)	(381,913)	(556,800)	(500,000)	(7,413)	(52,954,102)	-	-	(138,801,801)
Prior Year Funds Carried Over	10,862,534	138,676	44,821	-	2,544,567	3,546,316	-	-	17,136,914
Add New Appropriations	5,970,791	45,000	118,680	-	1,236,203	12,000	107,120	22,440	7,512,234
Total	16,833,325	183,676	163,501	-	3,780,770	3,558,316	107,120	22,440	24,649,148

GRAND TOTAL	44,346,714	8,952,499	8,154,515	3,015,087	3,780,770	3,558,316	361,979	1,452,440	73,622,320
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Understanding the CIP Project Sheet

The sample and descriptions below and on the following page are provided to assist in understanding the CIP sheets.

Project Name - descriptive name given to each project.

Project Number - number assigned to each project (fund - agency - project number).

Program Area - each project is assigned to one of the five following program areas: Recreation and Parks, Transportation, Stormwater Management, Utilities, or General Government.

Map/Picture - picture or GIS produced map that shows where work detailed in the project will occur in the City.

Mayor and Council Vision Icon - this icon (to the upper left of the picture) is used to represent the Mayor and Council vision that the project supports.

Maintenance Icon - this "M" icon (to the lower right of the picture) is used to represent major maintenance projects. Projects with an "M" are considered routine CIP projects.

Prior Appropriations - sum of the prior year appropriations (not including new appropriations for FY 2009).

New Appropriations - new appropriations in FY 2009.

Future Appropriations - total amount recommended for the future.

Current Project Total - total amount for the project (sum of prior, new and future appropriations).

Expended - amount spent from the available appropriations as of 03/31/08.

Prior Year Funds Carried Over - unspent funds from previous years.

Total FY 2009 Appropriations - total funds that are available to be spent in FY 2009.

Percent Expended - amount expended divided by the project total.

Project Name: Pedestrian Safety
Project Number: 380/420-850-4B71
Program Area: Transportation



Prior Appropriations: 1,300,370
Add New Appropriations: 420,000
Add Future Appropriations: 2,280,000
Current Project Total: 4,000,370

Status of Prior Year Appropriations as of 03/31/08:

Prior Year Appropriations: 1,300,370
Less Expended: 972,328
Prior Year Funds Carried Over: 328,042
Add New Appropriations: 420,000
Total FY 2009 Appropriations: 748,042

Percent Expended: 24%

Description: This project supports the Mayor and Council's vision priority of creating Distinct Neighborhoods, One City by working with neighborhoods to: conduct feasibility analyses for new pedestrian initiatives; construct sidewalks and bicycle pathways; implement a Safe Routes to School program; implement pedestrian traffic control devices, and plan for future facilities to support walking and biking. Projected sidewalk costs fund the construction of 62 miles of missing sidewalks as determined by the sidewalk prioritization criteria.

Appropriation Schedule	Prior Approps	New Approps	Future Appropriation Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Plan/Design/Insp	203,000	40,000	30,000	30,000	40,000	50,000	on-going	393,000
Construction	1,097,370	380,000	540,000	540,000	530,000	520,000	on-going	3,607,370
Total	1,300,370	420,000	570,000	570,000	570,000	570,000	on-going	4,000,370

Funding Schedule	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Capital Projects	1,036,373	100,000	100,000	100,000	100,000	100,000	on-going	1,536,373
Developer	191,997	-	-	-	-	-	-	191,997
Federal Grant	72,000	-	-	-	-	-	-	72,000
Speed Camera Fund	-	320,000	470,000	470,000	470,000	470,000	on-going	2,200,000
Total	1,300,370	420,000	570,000	570,000	570,000	570,000	on-going	4,000,370

Unfunded Schedule	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	Total
Unfunded	-	-	-	-	-	5,700,000	5,700,000

Operating Cost Impact	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs
General Fund	3,000	5,000	5,000	5,000	5,000	on-going

Explanation of impact: In FY 2009 the construction of approximately 15 miles of new sidewalks will add \$3,000 for maintenance (\$500), supplies (\$500), snow removal (\$500), landscaping (\$1,000), and signs (\$500). Starting in FY 2010 the construction of approximately 15 miles of new sidewalks and new traffic calming measures will add \$5,000 annually to the operating budget for maintenance (\$500), supplies (\$1,300), snow removal (\$800), signs (\$500), and landscaping (\$1,900).

Schedule: Prior year work to be completed — A sidewalk project in the vicinity of Twinbrook Elementary School; pedestrian/bicyclist safety at Watts Branch Pky and Hurley Ave. FY 2009 — Five new sidewalk links: Falls Rd, Veirs Mill Rd, Welsh Dr, Mannakee St, and Taft St. FY 2010 through FY 2013 — To be determined.

Status: Implementation. This project first appeared in the FY 2004 CIP. **Funding Note:** Federal grants under the Safe-Routes-to-School Program were pursued; \$435,500 in grant funding was awarded to the City in FY 2008 of which \$72,000 was used for pedestrian safety improvements. Also, a portion of the revenue generated by the Speed Camera program will be dedicated to improving pedestrian safety each year. Starting FY 2010, the Traffic Calming project (420-850-6A71) will be combined with the Pedestrian Safety project.

Coordination: Traffic and Transportation Commission; Neighborhood Civic Associations and Adjacent Landowners; Development Review Committee; Maryland State Highway Administration; Montgomery County.

Staff contact: Department of Public Works. Carrie Sanders, Transportation Planner II, 240-314-8500.

Description - provides a description of the general scope of the project and identifies the exact location of the project. Also, provides a brief description of unfunded capital needs relating to the project (if applicable).

Appropriation Schedule Table - lists each expenditure category and the funding requested for each category. Shows total prior appropriations up to and including FY 2008, and appropriation funding recommendations for FY 2009 through FY 2013. The "New Approps" column represents the new funding that is being authorized beginning July 1, 2008. In addition, there is a "Future Yrs" column that can be used to identify amounts past FY 2013.

Current Funding Schedule - highlights how the City will pay for each CIP project and lists the fiscal year in which the appropriation will need to be made to support the project.

Unfunded Schedule - shows the total amounts that are unfunded for the project in future years.

Operating Cost Impact - highlights any operating budget cost increases or decreases, by fund, anticipated as a result of completing the project (description in Explanation of impact).

Explanation of Impact - describes the additional costs that will be added to the operating budget upon completion of the CIP project.

Schedule - lists the specific work to be completed each fiscal year, as appropriate.

Status - indicates the progress being made on the implementation of each project and the first year in which the project appeared in the CIP. This section also highlights any special notes (e.g. Funding Note) concerning a project.

Coordination - lists organizations that may play an important role in the completion of the project. In some instances, another CIP project may be listed, which usually indicates that work on these projects is to be done concurrently.

Staff contact - lists the responsible department, project manager and phone number to call for more information about the project.

Project Name: Pedestrian Safety
Project Number: 380/420-850-4B71
Program Area: Transportation



Prior Appropriations: 1,300,370
Add New Appropriations: 420,000
Add Future Appropriations: 2,280,000
Current Project Total: 4,000,370

Status of Prior Year Appropriations as of 03/31/08:

Prior Year Appropriations: 1,300,370
Less Expended: 972,328
Prior Year Funds Carried Over: 328,042
Add New Appropriations: 420,000
Total FY 2009 Appropriations: 748,042

Percent Expended: 24%

Description: This project supports the Mayor and Council's vision priority of creating Distinct Neighborhoods, One City by working with neighborhoods to: conduct feasibility analyses for new pedestrian initiatives; construct sidewalks and bicycle pathways; implement a Safe Routes to School program; implement pedestrian traffic control devices, and plan for future facilities to support walking and biking. Projected sidewalk costs fund the construction of 62 miles of missing sidewalks as determined by the sidewalk prioritization criteria.

Appropriation Schedule	Prior Approps	New Approps	Future Appropriation Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Plan/Design/Insp	203,000	40,000	30,000	30,000	40,000	50,000	on-going	393,000
Construction	1,097,370	380,000	540,000	540,000	530,000	520,000	on-going	3,607,370
Total	1,300,370	420,000	570,000	570,000	570,000	570,000	on-going	4,000,370

Funding Schedule	Prior Funding	New Funding	Future Funding Schedule					Current Total
			FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	
Capital Projects	1,036,373	100,000	100,000	100,000	100,000	100,000	on-going	1,536,373
Developer	191,997	-	-	-	-	-	-	191,997
Federal Grant	72,000	-	-	-	-	-	-	72,000
Speed Camera Fund	-	320,000	470,000	470,000	470,000	470,000	on-going	2,200,000
Total	1,300,370	420,000	570,000	570,000	570,000	570,000	on-going	4,000,370

Unfunded Schedule		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs	Total
Unfunded		-	-	-	-	-	5,700,000	5,700,000

Operating Cost Impact		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Future Yrs
General Fund		3,000	5,000	5,000	5,000	5,000	on-going

Explanation of impact: In FY 2009 the construction of approximately 15 miles of new sidewalks will add \$3,000 for maintenance (\$500), supplies (\$500), snow removal (\$500), landscaping (\$1,000), and signs (\$500). Starting in FY 2010 the construction of approximately 15 miles of new sidewalks and new traffic calming measures will add \$5,000 annually to the operating budget for maintenance (\$500), supplies (\$1,300), snow removal (\$800), signs (\$500), and landscaping (\$1,900).

Schedule: Prior year work to be completed — A sidewalk project in the vicinity of Twinbrook Elementary School; pedestrian/bicyclist safety at Watts Branch Pky and Hurley Ave. FY 2009 — Five new sidewalk links: Falls Rd, Veirs Mill Rd, Welsh Dr, Mannakee St, and Taft St. FY 2010 through FY 2013 — To be determined.

Status: Implementation. This project first appeared in the FY 2004 CIP. **Funding Note:** Federal grants under the Safe-Routes-to-School Program were pursued; \$435,500 in grant funding was awarded to the City in FY 2008 of which \$72,000 was used for pedestrian safety improvements. Also, a portion of the revenue generated by the Speed Camera program will be dedicated to improving pedestrian safety each year. Starting FY 2010, the Traffic Calming project (420-850-6A71) will be combined with the Pedestrian Safety project.

Coordination: Traffic and Transportation Commission; Neighborhood Civic Associations and Adjacent Landowners; Development Review Committee; Maryland State Highway Administration; Montgomery County.

Staff contact: Department of Public Works. Carrie Sanders, Transportation Planner II, 240-314-8500.

Mayor and Council Vision and Priorities

Rockville, Maryland is the governmental, commercial, and cultural center of one of the most vibrant and progressive regions in the United States. Rockville is the seat of government for Montgomery County, which is among the most affluent and highly educated counties in the nation. The City's diverse population, its strong presence in the global economy, and its outstanding city services have earned it a reputation internationally as one of the very best cities in the world to live, visit, and conduct business. While the community is focused on the future and is home to leading edge businesses, educational institutions, and cultural and entertainment opportunities, the City also retains its strong sense of history, community, and hometown flavor.

During its biannual retreat of January 12-13, 2008, the Rockville Mayor and Council developed its ten-year vision for Rockville, and identified the short-term priorities to pursue over the next two years toward achieving that vision. The vision of a desired future state of the community focuses on the following seven major themes: Distinct Neighborhoods, One City; A Cultural Destination; Green City; Quality Built Environment, Exceptional City Services; Economic Development and Sustainability; and Community Engagement.



Distinct Neighborhoods, One City

Neighborhoods are the heart and soul of our City. Our neighborhoods are safe, attractive, and a source of pride for the residents. They reinforce a strong sense of identity and community among the citizenry. Well-maintained homes, business establishments, and public parks contribute to the City's hometown character and encourage feelings of strong neighborhood identity and harmony.

Our diverse neighborhoods represent the full history of the community, embodying the rich legacies of historic 19th and early 20th century communities, post-war "single family" suburban communities, and contemporary mixed-use and "smart growth" communities. There is a wide variety of housing choices and neighborhoods suitable to individuals of all ages, lifestyles, and income levels.

While all of our neighborhoods, new and old, exhibit strong individual identities; they are also fully integrated into the community. Neighborhoods are pedestrian friendly and physically connected to each other, to parks and to schools.

High quality public services and facilities are provided equitably by the City government, which contributes to community solidarity. Our children attend schools within the City's corporate limits and in the communities in which they live. Many community-wide special events unite us, and also attract people throughout the region.

2008 - 2010 Vision Priorities

- Ensure in our planning processes that pedestrian needs are met.
- Develop a Master Plan for bike and pedestrian ways that surveys all signs, crossings, and sidewalks, identifies needed enhancements, and prioritizes the needs.
- Educate and provide operational support to neighborhoods for programming holiday events.
- Undertake an aggressive campaign and lobby the Montgomery County Public Schools to ensure that all Rockville school children are assigned to schools within Rockville.



A Cultural Destination

Rockville is a major regional cultural center, and is recognized as such regionally, nationally, and internationally. Published travel guides feature Rockville as a significant destination for visitors to the region.

Entering the City, visitors are immediately aware that Rockville is the seat of Montgomery County government with a rich history, a unique destination for diverse cultural presentations and fine shopping. Our many public gathering places include the Town Square, F. Scott Fitzgerald Theater, Glenview Mansion, the Science Center, VisArts, Croydon Nature Center, and other cultural and sports facilities.

Free outdoor concerts can be enjoyed in Town Center and throughout the City. Many people throughout the region enjoy our theatres, concerts, sports events, public art and sculpture, and other important presentations. Rockville is particularly noted for its nighttime entertainment.

2008 - 2010 Vision Priorities

- Prepare and implement a cultural plan with ambitious goals for cultural amenities, including programs for cultural and entertainment activities throughout Town Center.
- Support and encourage the development of the new soccer team that will use the RMHS field.
- Continue to spearhead bringing a Science Center to the City.

Green City

Residents, businesses, governments, and institutions employ sustainable practices that are sensitive to the environment. Conditions, technologies, and behaviors that significantly reduce water pollution, air pollution, and noise pollution are widespread and commonplace. The community is dedicated to fulfilling its responsibility for strong stewardship of, and living in harmony with, the natural environment.

Rockville is a leader in environmentally sustainable development that protects and enhances our community's quality of life. Public and private buildings in Rockville are constructed to achieve the highest contemporary national environmental standards. Rockville has dramatically reduced its carbon footprint and greenhouse gas emissions by utilizing alternative sources of energy, stabilizing energy use and maximizing efficiency, and employing sustainable building practices.

Rockville residents, governments, and businesses foster and apply sound environmental practices. High technology, energy efficiency and conservation, and recycling are employed to the community's advantage at every opportunity. Business and residential recycling rates are among the highest in the nation.

The erosion of the City's streams has been mitigated, and water quality standards set out in the Chesapeake Bay Agreement have been achieved. Our streets, parks, and public and private areas are "clean and green."

2008 - 2010 Vision Priorities

- Continue conducting an environmental education campaign, to include recycling, eradicating invasive species, and other activities fostering environmental quality.
- Create an incentive program for homeowners and citizens to adopt practices that reduce the negative environmental impacts of their homes and behaviors.
- Identify and tap into federal and state funding programs for improving energy conservation and efficiency.

Quality Built Environment

The quality of a city's built environment is fundamental to the community's overall quality of life. Rockville is a beautiful city, and a model of quality development. Our buildings conform to the highest environmental and design standards. Great attention is given to ensuring high quality materials and technologies are incorporated in construction. Most utilities have been placed underground.

Town Center has developed fully, and in accordance with the high quality design standards of the Town Center Master Plan. A distinctive city government campus reflects Rockville's status as the seat of Maryland's preeminent county, Montgomery County, and as a regional cultural and entertainment center.

The community's streets are well lit, beautifully landscaped with many street trees, and resplendent with public art. Rockville has achieved an open street grid and excellent pedestrian connectivity. Pedestrian and bike use is encouraged and promoted, and dependence on automobiles is correspondingly reduced. Rockville Pike has been transformed into an attractive boulevard and remains an economic engine for the region.

2008 - 2010 Vision Priorities:

- Successfully complete the new Zoning Ordinance approval process.
- Conduct a street lighting survey to determine its adequacy.
- Improve Pepco's responsiveness and quality of service.

Exceptional City Services

Exceptional cities have exceptional local governments that are fiscally strong, and successfully anticipate and provide for community needs. The City of Rockville provides a full complement of services that are of high quality and well funded. The community's needs have been anticipated, and services adapt to and keep pace with changing needs. State of the art technology and other best practices are employed in providing municipal services.

Public safety and physical infrastructure are the top city service priorities. Public safety is ensured by means of a strong community-based policing model. Streets, sidewalks, water and sewer systems, stormwater facilities, and parks are well maintained and up to date. New development pays for the infrastructure capacity necessary to support it. Financial and budgetary management policies and practices ensure that available revenues support the City's priorities efficiently and effectively.

The City staff has a strong customer service focus, and is sensitive to the residents' needs and expectations. Services are equitably provided without regard to geography, socio-economic status, ethnicity, or age. Enhanced services are provided to vulnerable segments of the population.

2008 - 2010 Vision Priorities

- Reexamine the Charter with regard to the City Council's size, term length and concurrence, and at large representation.
- Better define the authority of and coordination among boards and commissions, the process for filling vacancies, and the qualifications of members.
- Analyze and adopt, if feasible, a property tax deferral program for seniors.

Economic Development and Sustainability

A strong economy that provides abundant jobs is a fundamental component of a successful city. Rockville is a regional employment center for both the public and private sector, with a strong emphasis on clean, high-tech industry. As the County seat, State and county government are major employers. The City's reputation as a cultural and entertainment center is also a major factor in its economic development.

Rockville's strong, diversified economy is growing sufficiently to meet the demands for high quality public services, programs and facilities, and to support high quality retail, service and trade sectors. The City's commitment to economic development is realized through an economic development strategy that grasps fully the close interrelationships among the local economy, land use, private investment, quality planning, city regulations, public infrastructure and services, environmental quality, and the fiscal strength of the city government.

Rockville has the reputation as a highly desirable place to do business. A well-managed city government that enforces regulations fairly and consistently, high quality city services and public infrastructure, and an excellent educational system contribute to Rockville's success in attracting and retaining businesses.

The business community engages in civic and community activities and processes, and the city government encourages it to do so. The City's participation in strong partnerships among the private, public, and non-profit sectors effectively addresses community needs and aspirations.

2008 - 2010 Vision Priorities

- Develop and implement a City branding campaign with a goal of attracting the public to Rockville.
- Encourage the business community to become more involved in civic and community activities, including the City joining the Rockville Chamber of Commerce, Montgomery County Chamber of Commerce, and Committee for Montgomery County.
- Develop partnerships with local venues to increase local entertainment.

Community Engagement

The most successful communities provide multiple opportunities and avenues for citizens to engage their government effectively, and work actively for the betterment of the community. In Rockville, the public's access to government is fully open. The City vigorously employs a multiplicity of communication techniques to keep the citizenry fully informed in a manner that facilitates broad and effective citizen participation in city decision-making.

The City learns from other successful communities, and stays current with the most effective means of communication. The full spectrum of media is employed, including electronic technologies, the printed word, and direct face-to-face communication. The City also works in concert with the press and other organizations to achieve optimal public information and education.

Residents and businesses use multiple methods to obtain information from the City, and to provide input to the City. Residents and businesses have access to all the information required to understand city actions and issues as well as external issues that affect the community. Residents are satisfied with the customized options to participate, and feel their viewpoint is considered.

Public education and outreach programs are strategically designed to achieve the involvement of all interested individuals and groups at early stages of policy development and decision-making. The City measures and monitors the success of its efforts.

2008 - 2010 Vision Priorities

- Improve the effectiveness and inclusiveness of citizen input systems, with the objective of achieving as broad and unifying a consensus as possible.
- Increase resources for web-based and other technology-based methods for information dissemination.

City of Rockville Mayor and Council



From left to right: Councilmember Phyllis Marcuccio, Councilmember Piotr Gajewski, Mayor Susan R. Hoffmann, Councilmember John B. Britton, Councilmember Anne M. Robbins